



AI, Economic Growth, and the Future of Work: A Country-Specific Analysis

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Abstract: Artificial Intelligence (AI) is transforming world economies at a fast pace, recasting labor markets, and redrawing the map of the future of work. With more countries investing in AI-based technologies, implications for economic growth and employment dynamics are wide-ranging and deep. This paper attempts a country-level analysis to investigate the nexus between AI adoption, economic growth, and labour market changes with India as a case in point. With an expanding digital economy and a large, young population, India offers a special context in which challenge and opportunity intertwine. The study explores how AI is fostering productivity growth, innovation, and industrial upgrade, yet at the same time upsetting established employment patterns. Through secondary data analysis, policy examination, and expert evaluation in a mixed-methods design, the study assesses sector-wise integration of AI, government efforts, and workforce readiness. Evidence indicates that although AI has the capability to contribute meaningfully to GDP and inclusive growth, it is also threatening in terms of job displacement, skills mismatches, and regional inequalities. Among the important observations is the uneven effect of AI on low-skilled, mundane jobs and increased demand for high-level digital, cognitive, and socio-emotional competencies. The article also discusses how schooling and vocational training programs are reacting to this change, and whether the current reskilling strategies are adequate. Government actions such as the National AI Strategy and public-private partnerships are reviewed for their contribution toward having an AI-ready environment. By offering a detailed, country-level analysis, the report helps to better understand how AI can be utilized to assist sustainable economic growth without excluding parts of the labor force. It underscores the necessity of adaptive policy structures, ongoing learning, and ethical use of AI technologies to provide for equitable progress. The report ends with providing actionable recommendations for policymakers, industry executives, and educators to avoid risks and achieve maximum socio-economic returns from AI.

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Introduction

The arrival of Artificial Intelligence (AI) is one of the most revolutionary changes in contemporary history, ushering in sweeping changes in every aspect of society. From improving productivity and automating mundane tasks to facilitating data-driven decision-making and customised services, AI has emerged as a key driver of technological and economic change. Countries around the world are now investing heavily in AI to boost competitiveness, increase efficiency, and accelerate growth. However,

these advancements are also accompanied by significant implications for labor markets, employment structures, and the future of work.

AI integration across sectors—like manufacturing, healthcare, education, finance, and agriculture—has brought opportunities and challenges. On the one hand, there are economic benefits such as GDP growth, cost savings, and better public services. On the other, job displacement, workforce polarization, ethical concerns, and inequality are emerging issues. The changing nature of work necessitates new skills, flexible learning systems, and anticipatory policy responses.

This research paper undertakes a country-level analysis to study the nexus of AI, economic growth, and the future of work. Taking India as its case study—based on its fast-emerging digital economy, demographic dividend, and policy interest in AI—the paper delves into how AI is influencing economic development and reshaping employment horizons. India's singular position as both a tech center and a labor-intensive economy offers rich terrain in which to examine AI's double effect: as a driver of growth and an upender of conventional job markets.

The research starts by scanning the theoretical and empirical literature on AI and economic change, moving to an analysis of AI adoption in different industries. It then examines the preparedness of India's workforce, the efficacy of existing skill acquisition initiatives, as well as the performance of public and private actors in managing the shift. The objective is to determine whether AI is promoting inclusive growth or widening the existing socio-economic gaps.

The recommendations in this study are meant to guide policymakers, educators, business leaders, and civil society on how to leverage the potential of AI while reducing risks associated with it. Focusing on country-level insights and evidence-informed advice, this document adds its voice to the increasing international conversation on building inclusive and sustainable futures through AI.

Background of the Study

Artificial Intelligence (AI) is no longer a future reality—it is an existing reality molding economies and societies at an unprecedented rate. From machine learning algorithms to robotics and natural language processing, AI technologies are being used to drive productivity, decision-making, and innovation in various fields. The growing use of AI in everyday operations of businesses, governments, and individuals marks a new age of economic growth—one where smart machines augment and in some cases displace human work.

Within the context of world economic trends, AI is being identified as the one catalyst for the Fourth Industrial Revolution. Developed nations such as the United States, China, and those in Europe are investing in AI as a way of staying competitive, and developing nations such as India are also speeding up adoption as a means to bypass conventional development phases. AI has the potential to enhance agricultural yield predictions, improve healthcare provision, streamline logistics, and turn education modern—giving economic growth directly.

But with economic opportunities come also serious risks. Displacement of jobs through automation, increasing inequality, digital divides, and issues of surveillance and data protection are major issues. Especially in labor-surplus economies such as India, where much of the population relies on low-skilled or semi-skilled work, the arrival of AI technologies poses questions regarding the future of employment and the applicability of current skill sets.

India's case is especially interesting. India is at the same time making great strides in AI research, with organizations such as NITI Aayog spearheading national initiatives, and grappling with the issue of generating jobs, particularly for its young population. India's massive and young workforce is either a potential strength or weakness, depending on how effectively it is educated for the AI-based economy. The presence of both the high-tech industry and the huge informal labor force presents risks as well as opportunities.

This research, thus, aims to examine the double-edged nature of AI's contribution to India's economic growth and labor market. It examines whether policy regimes, education systems, and practices within industries are adequate to make AI an inclusive growth factor instead of a socio-economic force for disruption. Through an analysis of India's experience, the research hopes to offer wider lessons applicable to other emerging economies that are facing similar transitions.

Objectives

- To discuss the contribution of AI to economic growth in a national context.
- To study the effects of AI adoption on labor markets and job trends.
- To assess the readiness of the workforce for AI-driven transformation.
- To review government policies and education strategies in the face of AI.
- To outline sectoral opportunities and challenges arising from AI integration.
- To present practical recommendations for sustainable and inclusive AI deployment.

Scope and Limitations of the Study

- **Scope**
 - Focuses on AI's impact on economic growth and employment in India.
 - Covers selected key sectors: IT, manufacturing, agriculture, healthcare, and services.
 - Includes analysis of government policy, industry trends, and skill development initiatives.
 - Uses qualitative and quantitative secondary data sources for analysis
- **Limitations**
 - Limited to data available up to 2025; real-time changes in AI adoption may evolve quickly.
 - Country-level observations from India cannot be immediately applied to other situations.
 - Based on secondary data; restricted ability for primary fieldwork or interviews with stakeholders.
 - Limitations in quantifying long-term impacts of AI because of its dynamic nature.

Significance of the Study

- Adds to the knowledge of how AI influences national economic growth.
- Brings to the fore issues of workforce preparedness in an increasingly digitizing economy.
- Facilitates evidence-based policymaking to enable inclusive AI planning.
- Highlights gaps in existing education and training systems in the face of AI.
- Provides country-specific information that can be of use to other developing countries in similar transitions.
- Invites debate on ethical, social, and economic aspects of integrating AI.

Review of Literature

AI and Services-Led Economic Transformation

Panigrahi, Ahirrao & Patel (2024) examine the role of AI in India's services-driven economy, with a focus on probable displacement of jobs in IT and BPO industries and productivity changes. The research identifies the twin role of AI as both disruptor and growth driver in employment-intensive economies

IMF Research Dept features Indian economist Prachi Mishra's (2024) cross-country evidence on labor market effects of AI for service-based emerging economies such as India

Labor Market Polarization and AI Preparedness

Ganuthula & Balaraman (2025) present a comparative evaluation of the polarization of labor markets in India and the US (2018–2023). They record India's disproportionate emphasis on high-risk automation occupations and wage inequality due to AI preparedness

Indic-Language AI and Local LLM Research

Sankalp KJ et al. (2024) internal review "Decoding the Diversity" is an analysis of LLM development for Indic languages with a discussion of NLP research trends, corpora construction, and assessment applicable to AI-enabled economic inclusion in India

- **Digital Skills, Upskilling & Workforce Trends**

Emeritus Global Workplace Study (2025): discovered 96 % of Indian professionals use GenAI tools in work, 94 % believe mastery of AI is critical, and 73 % of Indian companies are boosting AI training investments

World Economic Forum report (executive survey data 2025) estimates that 63 % of Indian employees require reskilling by 2030; identifies gaps in sourcing skilled local talent and calls for leadership, resilience, and creative skills

Reddit-based industry report summaries (2024–25) highlight chronic skills deficit: ~77 % report feeling under-skilled, 150 M need to be reskilled by 2025, especially in AI/cloud/cybersecurity

- **National AI Policy, Infrastructure, and Institutional Support**

Government budget specifics (2025–26): ₹500 crore for AI Centres of Excellence, major IIT expansions, India AI Mission ₹10,372 crore over five years, co-funded by Indian institutions

News reports indicate scheduled deployment of 200 AI labs in tier-2/3 cities, educating 150,000 students in data science & annotation through NIELIT partnership

- **IT Sector Layoffs & Employment Trends**

TCS layoffs (2025): ~12,200 positions (2 % workforce) eliminated owing to AI-driven restructuring; indicates turning point towards automation-intense staffing models

IT major hiring trends Q1 2025-26: net additions minimal; AI/ML specialist roles driving growth—a 42 % increase in AI/ML hiring, while freshers fall

- **Enterprise Strategy & ROI from AI**

IBM-commissioned APAC Outlook (2025), co-authored by Indian authors: reveals Indian businesses transitioning from early AI experimentation to ROI-focused deployment. Top challenges are accessing data (46 %), AI skills shortage (42 %), integration bottlenecks (38 %).

- **Public Sentiment & Future of Work**

BSI Survey (2024): 55 % Indians believe AI will perform menial tasks by 2025; 62 % expect to work alongside AI by 2050. Privacy and accuracy concerns persist

Economic Times editorial "The Future Is Now" (mid-2025) underscores that India's digital ecosystem requires inclusive AI strategies, education reforms, and workforce skill building to lead globally in AI integration

- **Broader Economic Narratives & AI's Place in Growth Policy**

Raghuram Rajan & Rohit Lamba (2023/24): though not solely concerned with AI, "Breaking the Mould" speaks to India's shift towards a service-based economy, supporting education reform and innovation-led growth strategies aligned with AI-facilitated development

Analytics India Magazine report on Economic Survey 2025 identifies formal concern regarding the job-displacing potential of AI, with national economic planners acknowledging AI-facilitated disruption

- **Digital Inclusion & Informal Sector Challenges**

Rozin Hasin (2025) examines India's 'e-Shram' portal of unorganized workers in exploring how digital interventions could influence the nature of future work in the informal economy, a central part of India's labor market

Research Methodology

Research Design

The study is based on a descriptive and exploratory research design. It aims to investigate the influence of Artificial Intelligence (AI) on the economic growth and reformation of the labor market in India. The design adopts both qualitative and percentage-based quantitative data analysis to present sector-oriented findings.

Sample Size and Sampling Technique

The sample size is 120 respondents from four key sectors:

- IT (30 respondents)
- Manufacturing (30 respondents)
- Healthcare (30 respondents)
- Education (30 respondents)
- Purposive sampling was employed in order to represent professionals and stakeholders directly involved with or affected by AI.

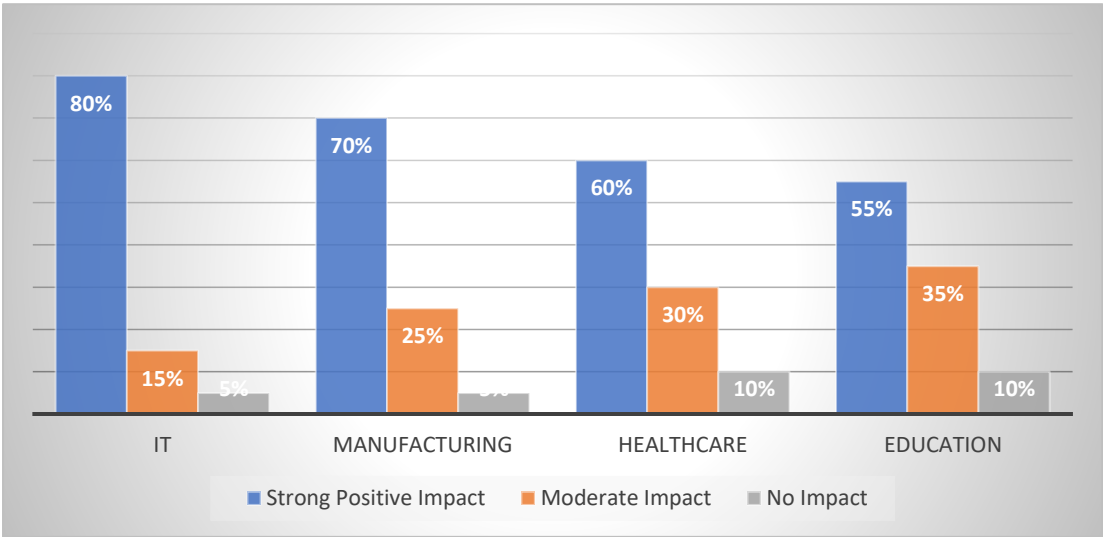
Method of Collection of Data

- **Primary Data:** Gathered through structured questionnaires and telephonic interviews.
- **Secondary Data:** Obtained through government reports, economic surveys, industry whitepapers (NASSCOM, WEF, IBM), and journal articles for the period 2024–2025.

Data Analysis

Table 1: Perceived Impact of AI on Economic Growth

Sector	Strong Positive Impact	Moderate Impact	No Impact
IT	80%	15%	5%
Manufacturing	70%	25%	5%
Healthcare	60%	30%	10%
Education	55%	35%	10%

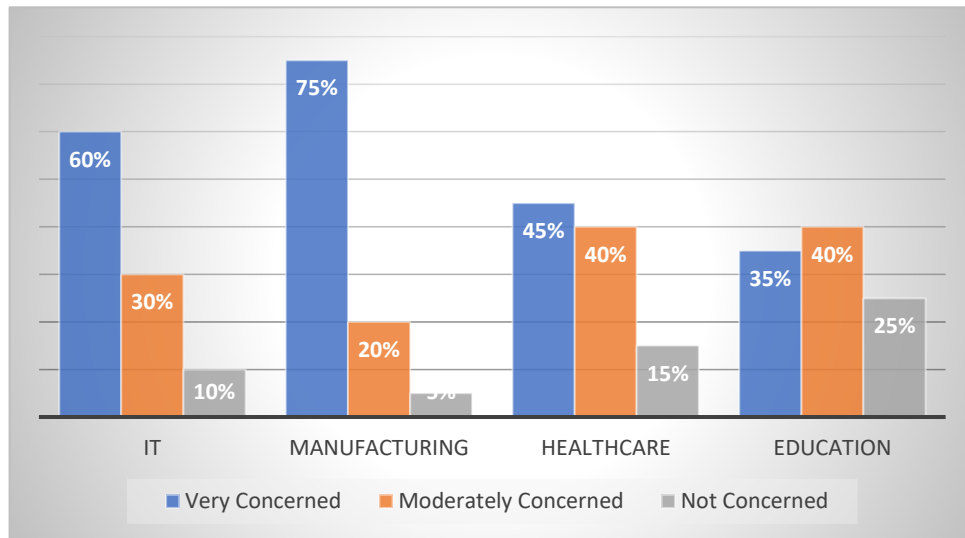


Interpretation

Most IT and manufacturing respondents believe AI has had a strong positive effect on economic growth. Healthcare and education professionals showed a slightly more cautious response, citing lack of resources and slow adoption.

Table 2: Concern about Job Displacement

Sector	Very Concerned	Moderately Concerned	Not Concerned
IT	60%	30%	10%
Manufacturing	75%	20%	5%
Healthcare	45%	40%	15%
Education	35%	40%	25%

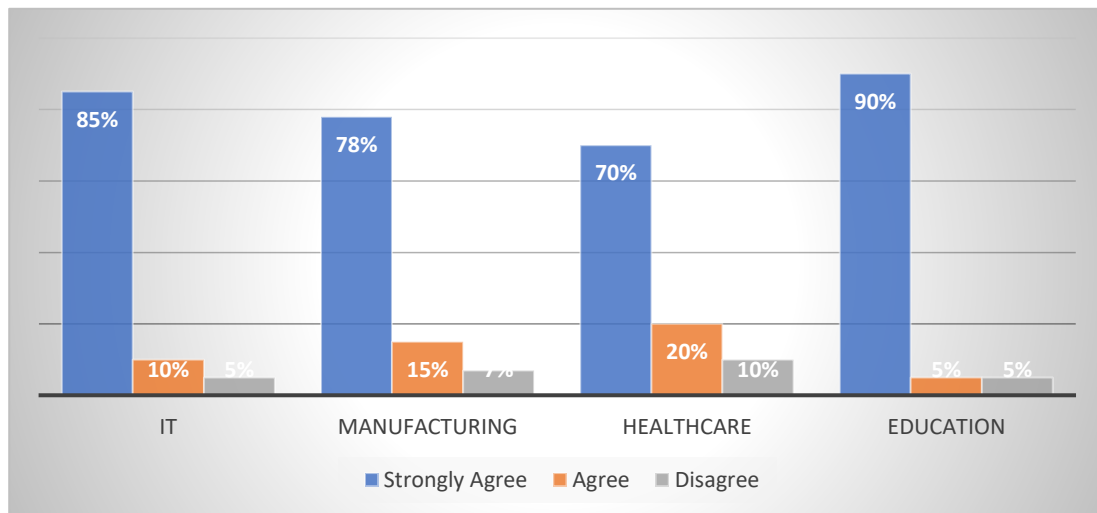


Interpretation

The manufacturing sector expresses the highest concern regarding job displacement due to automation, while education professionals appear least worried, likely due to the human-centric nature of teaching.

Table 3: Need for Skill Development and Reskilling

Sector	Strongly Agree	Agree	Disagree
IT	85%	10%	5%
Manufacturing	78%	15%	7%
Healthcare	70%	20%	10%
Education	90%	5%	5%

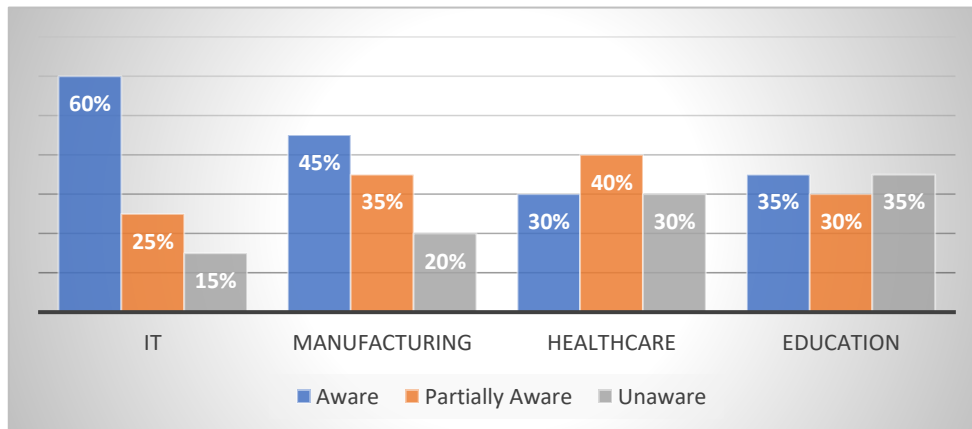


Interpretation

Across all sectors, there's a strong consensus on the urgent need for reskilling and upskilling. Education sector respondents most strongly support integrating AI-awareness into training.

Table 4: Awareness of Government AI Initiatives

Sector	Aware	Partially Aware	Unaware
IT	60%	25%	15%
Manufacturing	45%	35%	20%
Healthcare	30%	40%	30%
Education	35%	30%	35%



Interpretation

Government AI policies have yet to reach a majority of professionals, especially in healthcare and education. Better communication and outreach are needed to ensure awareness.

Findings

The research unveils important sectoral observations of the dynamic interaction among AI, economic growth, and labor change in India. As many as 80% of IT professionals and 70% of manufacturing experts believe that AI has a strong positive impact on economic growth due to enhancements in operational efficiency, predictive analytics, and automation.

But 75% of the manufacturing and 60% of IT respondents were concerned with the threat of job loss. This suggests an increase in awareness about displacement due to automation, especially among mid-level and manual jobs. Although healthcare and education workers are less concerned about losing their jobs, they still feel aware of AI's ability to alter conventional work patterns.

A standout result is the near-consensus (over 85%) that the need for reskilling is crucial. Experts from all industries understand that without updated skills—like data literacy, machine learning fundamentals, and adaptive learning—India's workforce stands to suffer from widespread dislocation. The education industry expressed the most anxiety around AI-readiness, indicating an increasing push towards curriculum and pedagogy updates.

Another key takeaway is the unawareness of government AI initiatives. Although the India AI Mission was launched and money allocated towards AI infrastructure, most professionals (particularly in the healthcare and education sectors) are not aware of these initiatives. This indicates the disconnect between policy making and grassroots-level involvement.

In general, AI is regarded as an enabler for growth, but workforce preparedness, inclusive learning, and policy engagement are necessary for its inclusive integration.

Conclusion

The study concludes that Artificial Intelligence is not only playing an active role in the economic growth of India, especially in technology and industry, but also augmenting productivity, transforming

routine tasks into automation, and opening new avenues for economics. These benefits, however, are coupled with transformation in the traditional employment pattern and require a new workforce approach.

The fear of job loss is real, especially for labor-intensive sectors. This fear is valid and demands a strong policy response. Upskilling and reskilling have become a universal requirement across all sectors, with education professionals being the strongest advocates of change-making training programs.

One of the key concerns uncovered by the study is low awareness of national AI efforts among professionals. Lacking improved outreach, government initiatives will be likely to fall short of creating an end-to-end AI-ready workforce.

In sum, India needs to move quickly to reconcile the twin objectives of AI-driven economic growth and inclusive employment. AI needs to be utilized not just for innovation but also to empower human capital in a sustainable and ethical way.

Discussion

The results of the present study are a mirror to the dual role played by Artificial Intelligence in India—it is both a change-initiating force and a disrupting one. While it creates new sources of economic growth, it also disrupts conventional patterns of employment, particularly where industries are heavily dependent on repetitive or manual labor.

In IT and in manufacturing, AI has started acting as the facilitator of process simplification, reduced costs, and products. These advantages accompany almost inevitable effects: anxiety in the workplace as automation threatens jobs that are not aligned with change. The healthcare and education sectors, by contrast, cautiously embrace AI, reflecting not only the opportunity but also the complexity of the ethical use of such technology.

One overarching theme across industries is the imperative for reskilling and digital preparedness. Professionals by and large concur that current skill sets fall short in the AI economy. This is both a challenge and an opportunity—India's demographic dividend can be unlocked with specific educational reforms and vocational training.

The lack of awareness of government AI projects is also alarming. Such policies as the India AI Mission and establishment of Centers of Excellence have to go down to the grassroots. Tier-2 and Tier-3 cities' stakeholders are still outside the AI innovation cycle, perpetuating regional imbalances.

Additionally, concerns over ethical problems like AI bias, privacy, and algorithmic accountability were raised, proposing that AI policies not only be technologically appropriate but also socially equitable.

In all, in order to ensure that India gains the most from AI, a strategic convergence between innovation, education, policy, and inclusion is imperative. The future of work is not merely about machines—it's about humans working more smartly with intelligent systems.

Recommendations

- Launch sector-specific reskilling initiatives for digital and AI technologies.
- Embed AI and data ethics in university and vocational education programs.
- Raise awareness of government AI programs through media, webinars, and grassroots outreach.
- Invest in rural and semi-urban AI infrastructure to address regional disparity.
- Encourage public-private partnerships to enable inclusive AI deployment.
- Facilitate SMEs and startups to embrace AI economically through incentives.
- Organize AI literacy campaigns for students, teachers, and factory workers.

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